Our Message

Dear Stakeholders.

This marks Neighborworks Salt Lake's 42nd year of partnering with stakeholders to serve our community. We appreciate our strong local and national partnerships which have allowed us to continue to increase our investment in neighborhoods through 2019

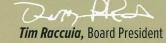
In 2019, we completed construction on the Marmalade project and sold all 23 units. This leveraged our investment from \$1,100,000 to \$8,096,000. We continue to see success in our Affordable Housing and Mission Investment Fund having raised \$50,000,000 and deploying \$35,000,000 to our sister NeighborWorks network organizations. This fund helps neighborhoods across the nation and the income from the fund helps us to better address our local needs.

Our community engagement activities were helped by over 300 volunteers in more than a dozen events, which helped 40 families. We continue to see success in the Westside leadership and Youthworks programs with 55 and 47 graduates respectively last year. Our lending program funded \$1,547,875 in first mortgages and facilitated 33 mortgages for an investment of \$10,550,940 throughout Salt Lake

As housing prices continue to increase, 2020 will present a challenge for the organization to find affordable properties that can be improved for affordable housing. We will be even more strategic in our moves to best leverage our resources for the benefit of the Salt Lake and Murray communities.

We appreciate each of our investors for their confidence in us as we work toward our common goal and grateful to a dedicated staff, committed board of directors and hundreds of volunteers to improve neighborhoods block by block... house by house and neighbor by neighbor. Thank You!





Our Impact Since 1977

New single-family homes constructed for a community investment of \$17,507,447.

Multi-family units built for a community investment of \$18,000,000.

Completed home rehabilitation for a community investment of \$14,094,566.

First, second, and home improvement loans funded or facilitated for a community investment of \$12,217,815.

YouthWorks program graduates, with a community investment of \$6,242,000.

Homes painted during our annual paint your heart out event with a community investment of \$863.641

Homes raked during our annual Rake Your Heart Out event with a community investment of \$3,000.

Westside leadership institute graduates leading to a community investment of \$155,144.

Total NWSL Community Investment: \$269.083.613

NWSL Facilitated and Inspired

Housing Units: 912

Businesses:

Infrastructure: \$350,000,000

Total Stakeholder Investment:

^{\$}619,083,613

2019 Contributors & Support

Dolores Eccles

Goldman Sachs

Grant A. Morgan

J. McDougall

Jared Gleue

Jasen Rees

Jeffery Sandberg

James A Wood

Foundation

Giv Group

Cache Valley Electric

Cal Novce

Carlo Limgenco

Celestial Rose

Beauty Salon

University of Utah

Charles Knadler

Chevron

Christopher

McCourtin

Christy Sapp

We would like to extend our deepest appreciation to the following individuals and organizations: Alama Uluave Alfred Mowdood All Seasons Allan Phelps Ally Bank Almaida Yanagui Alonso Reyna

Alpha Tau Omega American Express **National Bank** Amy White Anne Parker Angelina Tsu Aprille Savarese Arlene Dzurnak Arthur Owens **ASSIST** Autumn Johnson Bank Of American

Fork

Banner Bank

Barbara Dumas

Barbra Kufiadan

Bill Coker

Bill Swadley

Billy Palmer

BMW Bank

Bob Lund

Brad Schafer

Brent Watson

Brian Jones

Group

University

EQUAL HOUSIN

Blake Marzloff

Brad Bartholomew

Bridge Investment

Brigham Young

Bryce Balderas

Comenity Bank Jillian Hernandez Jim McNulty Commission of Criminal and John Haymond Juvenile Justice John Taylor Cotapaxi John Wallace Craig Thomas Jorge Fierro Cuong Nguyen JP Morgan Chase Danna Stanger Foundation Julie Trujillo Darlene Stillman Juvenile Justice Darryl Johnson Services Dave Fredrickson Karen Browning David Galvan Karen Daniels **David Ricketts** Kayley Richards Debra Gutierrez Kent Landvatter Desert Star Theatre Kevin Parker DoubleTree Key Bank **Douglas Marx** KRLC Radio Acitve Ed Mcilvain Lamar Spottedelk Elizabeth Player Larry Richards **Ener Bank** Larry Richardson Fati Faatau Lisia Satini FDIC Lose Amelia Ngata Federal Deposit Love Lake city Insurance Lucy Cardenas Corporation Luina Training FinWise Bank M&M Distributing First American Title Marathon First Electronic Bank Marc Milner First Utah Bank Maren Miller Flagstar Maria Garciaz Friends of Arches Mark Hales and Canvonlands National Park Matt Voorhees Gary Doctorman Matthew Clark

Mestizo Coffeehouse Michael Plaizier Michael Schoenfeld Michele Weaver Miss Essies BBq Morgan Stanley Bank Murray City Myra Renwick National Parks Conservation Association Neighborworks America Nicole Kioa Nycole Tylka Omar Hernandez Pacificorp Parsons, Behle & Latimer Pitney Bowes Bank Planned Parenthood Plumbing Utah **PPG Paints** Procom Painting Ralph P. Neilson Foundation Reyna Romero Rich Stowell Rick Lake Robert Pedersen Robert Rendon Rocky Mountain Roger Gardiner Rose Park Lions Club Rudy Gobert Salt Lake City Corporation Salt Lake County Sandra Hollins

Scott Smalley

Sheldon Woods

Shawn Beus

Medallion Bank

Foundation Merrick Bank Sorenson Multi Cultural Center Starbucks Foundation Stephen Fitzpatrick Steven Chapton Sugar Space Partners. **US Bank** Alvarado Scot Barraclough

Synchrony Bank Terry Thomas Utah Jazz Thomas Isom Tim Raccuia Tim Tingey University Neighborhood of Commerce **Utah Transit** Authorityww Veritas Funding Wayne Murikami WebBank Wells Fargo Foundation Wendy Jack **XMission** YouthWorks Zions Bank We apologize

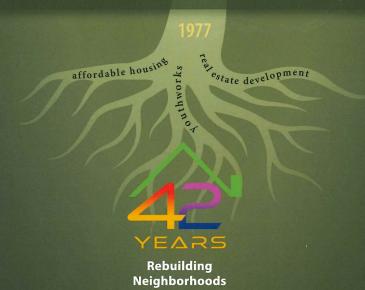
Sundance Susan Ruggieri Sutherlands Lumber Suzanna Aruther Suzanne Williams University of Utah Utah Black Chamber Von Michael Kinyon Washington Federal Wells Fargo Bank for any names inadvertently left off our list.

Sorenson Legacy

Returning to Our Roots







2019 Annual Report



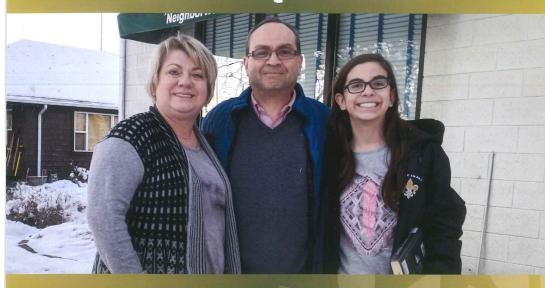
House by House... Block by Block... Neighbor by Neighbor.







House by House...



Homeownership Services

- Funded 7 First mortgages for a total investment of \$1,547,875.00
- Funded 10 second mortgages for a total investment of \$119,000.00
- Facilitated 33 loans for an investment of \$10,550,940.00
- 34 clients completed over 272 hours of homebuyer education



Community Building and Organizing

- Painted 15 houses for our 33rd annual paint your heart out event with over 227 volunteers coming out to help residents in need in Salt Lake County.
- Raked 10 houses for our 1st annual Rake Your Heart Out event with over 60 volunteers coming out to help Westside residents.
- 12 residents participated in the National NeighborWorks America Community Leadership Institute.
- Over 55 graduates of the Westside Leadership Institute resulting in \$3,000.00 in project grants deployed in the community.
- Over 1256 volunteer hours donated, valued at \$32,200.00 in community investment.
- Participated in over 15 community events including local organization sponsorships and community improvement projects.

Block by Block...

"I just wanted to let you know how happy I am with my new townhome. It's been a year now since I moved in, and I just love my place. You've been great to work with and have always responded quickly to my questions.

I had been looking at townhomes and condos for a year before I found Marmalade Court and was very discouraged. I found nothing that I would even consider. I feel so lucky that I found Marmalade Court before they were sold out. "

Susette M. Gallegos, Salt Lake City, Utah



Real Estate Development

- Rehabilitated 2 real estate owned properties, valued at \$306,000.00
- Sold 17 single-family residential homes, valued at \$6,161,900.00
- Strategically acquired 2 problem properties, valued at \$722,834.00
- Invested \$7,190,734.00 in new development of 21 units.

YouthWorks®

- The program served 47 students
- 26 Community Builders graduated from the program with an attendance of at least 80%
- Community builder crews volunteered more than 2256 hours at 12 community service projects.
- Community Builders completed about 600 hours of construction and landscaping training and practice.
- Students completed about 200 hours of life, social, and civic engagement skills training.



Neighbor by Neighbor...

"Over the past 6 years, Cabrillo Economic Development Corporation (CEDC) has been partnering with NeighborWorks Salt Lake to continue building affordable housing. By use of the AHMI loan funds, rounds I, II, and III, CEDC has had the ability to continue its mission by creating an additional 80 units of affordable housing. The AHMI loan funds made this possible by supporting the pre-development needs of these projects. And now, CEDC has an additional 122 units in its pipeline, supported by AHMI round III funds. The relationship we have built with NeighborWorks Salt Lake has been invaluable as we work together to create homes."

Victoria J. Brady, Chief Financial Officer, Cabrillo Economic Development Corporation



Affordable Housing & Mission Investment Fund

- **AHMI 1.** provided \$15MM in capital to non-profit organizations and is completely paid off except for one loan for \$1.55MM to the Salt Lake City Housing Authority.w
- **AHMI 2.** Our \$10MM fund closed in 2013, was utilized by 8 NeighborWorks organizations. Leverage to \$302MM to create a total impact of 732 affordable housing units and 1,338 jobs.
- **AHMI 3.** Will provide \$30MM of capital for NeighborWorks organizations across the United States. We have leveraged \$162MM to 6 organizations to access this flexible enterprise, and development funding source.

FY 2019-20 Financials

Revenue

- \$410,358.00 Private Support
- \$492,606.00 Public Support
- \$390,368.00 NeighborWorks America Grants
- \$5,242,289.00 Property Sold
- 43,212,203.00110pcity 3010
- \$677, 876.00 Interest income

- \$99,248 Miscellaneous
- \$8,116,095 Total Revenue
- \$7,547,863 Total Expenses
- \$15,956,238 Total Liabilities
- \$13,859,996 Net Assets

NWSL's most recent financial audit is available upon request.